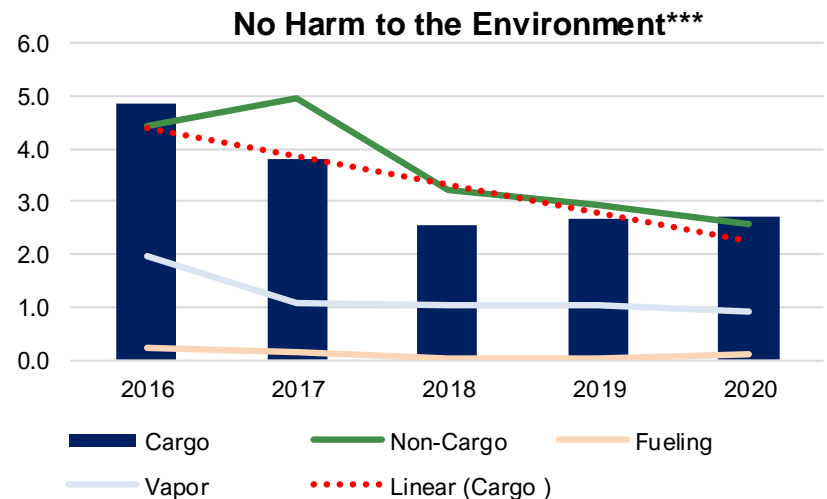
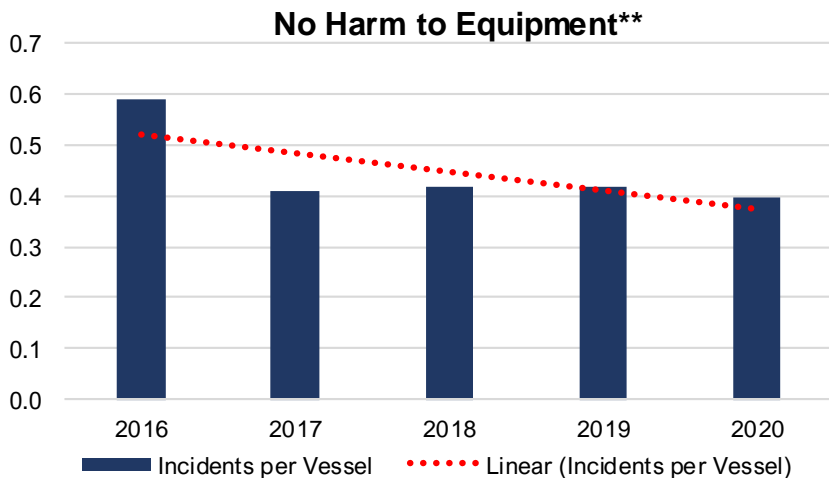
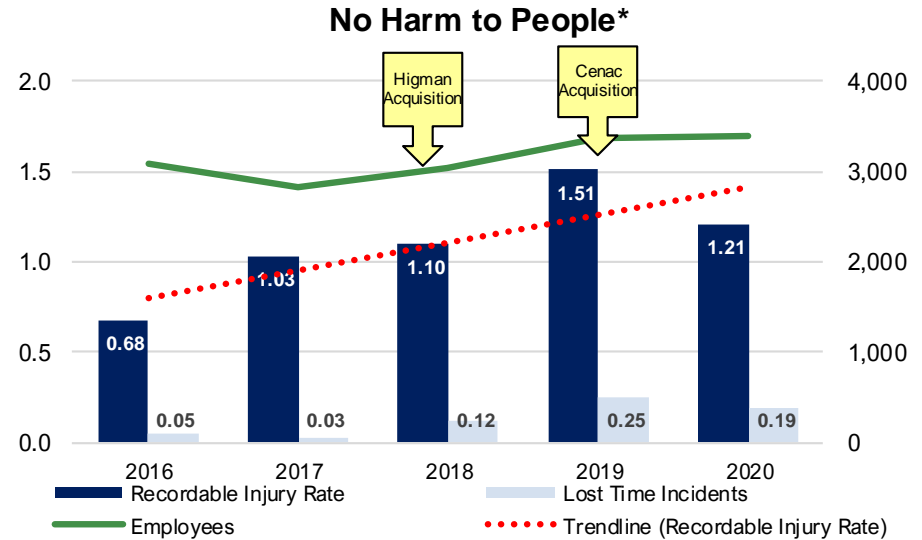


Marine Transportation Safety Highlights

- Reduced Recordable Injury Rate by 20% in 2020
 - Offshore Group reduced injury rate by more than 50%
 - Florida Bunker Group and Kirby Ocean Transport maintained another year with Zero Harm to People, Environment and Equipment
- 2020 Safe Watches – 99.96%
- More than 1,000 inland liquid barges cleaned without an injury or a spill
- Cleaned more than 300 pressure barges without a vapor release
- Treated successfully 2.5 million gallons of waste water



* Recordable injury and lost time rates per 200,000 hours worked
 ** Incidents per vessel = total incidents / average number of active vessels per day
 *** Incident rates per 1,000 transfers including spills to the deck and water

